

SHORT TERM WORK PROGRAM: 2013-2018

AUGUSTA-RICHMOND COUNTY

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
LAND USE / GROWTH MANAGEMENT									
Conduct more detailed studies of character areas, neighborhoods, activity centers or other areas as necessary	■	■	■	■	■		Neighborhood Associations, Planning Commission, APDD, Other Stakeholders	Staff Time	City
Evaluate the feasibility and merits of establishing mixed-use districts, Conservation districts or other types of overlay zones in various parts of the city	■	■	■	■	■		Neighborhood Associations, APDD, Other Stakeholders	Staff Time	City
Update zoning map to reflect Community Agenda, existing land use and other relevant considerations	■				■		City Commission, Planning Commission, APDD	Staff Time	City
Update local zoning and development ordinances as necessary to achieve quality growth	■	■	■	■	■		City Commission, Planning Commission, APDD	Staff Time	City

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Address growth management issues through use of the Georgia Quality Growth Partnership's <i>Smart Growth Toolkit</i>	■	■	■	■	■		City Commission, Planning Commission, APDD	Staff Time	City
Identify other suburban sites for infill development or redevelopment			■					Staff Time	City
Continue cooperation with adjacent communities and Fort Gordon regarding land use and re-zoning actions and other initiatives	■	■	■	■	■		City, Fort Gordon and adjacent communities	Staff Time	City, Fort Gordon
HOUSING									
Continue to implement modernization projects at Augusta Housing Authority sites	■	■	■	■	■	■	Augusta Housing Authority (AHA)	\$3,758,808	HUD
Develop Phases 3 and 4 of the Walton Oaks mixed-income development	■	■	■	■			Augusta Housing Authority (AHA), Augusta Affordable Housing Corp.	NA	Tax Credits, Private Sector
Develop phases 1 and 2 of the Twiggs Circle housing project	■	■	■	■	■	■	Augusta Housing Authority (AHA)	TBD	Tax Credits, Private Sector

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Implement phases of the Cherry Tree Crossing redevelopment project	■	■	■	■	■	■	Augusta Housing Authority (AHA), Augusta Affordable Housing Corp.	TBD	Tax Credits, Private Sector
Rehabilitate 95 housing units for low income homeowners	■	■	■	■	■	■	HCD	\$2.7 M	HUD, Program Income
Rehabilitate two housing units for low income renters	■	■	■	■	■	■	HCD	\$30,000	HUD, Program Income
Complete emergency repairs on 120 housing units occupied by low income households	■	■	■	■	■	■	HCD	\$600,000	HUD, Program Income
Provide down payment assistance to 305 first-time homebuyers	■	■	■	■	■	■	HCD	\$1.8 M	HUD
Demolish 120 dilapidated housing units	■	■	■	■	■	■	Augusta Planning and Development Department	\$600,000	City General Fund
Develop and implement new and renovated housing projects in target areas per adopted plans and implementation plans. Total of 100 units to be assisted.	■	■	■	■	■	■	City, CHDOs, Other Non-Profits, Private Developers	\$1.8M	HUD

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Develop and implement economic development projects in inner-city target areas.	■	■	■	■	■	■	City, Non-Profits, Private Sector	N/A	Bonds, tax credits, private, City
Continue code enforcement program in the inner-city target area	■	■	■	■	■	■	Augusta Planning and Development Department	N/A	City
Acquire tax delinquent and abandoned properties through the Augusta Land Bank Authority for use in constructing affordable housing	■	■	■	■	■	■	Land Bank Authority	N/A	CDBG, City
ECONOMIC DEVELOPMENT									
Develop a Master Plan for the Augusta Corporate Park	■						County Development Authority	TBD	SPLOST
Extend the access road , named Valencia Way, located in the Augusta Corporate Park		■	■	■	■	■	County Development Authority	TBD	Sales Tax Funds
Build a Speculative Building at the Augusta Corporate Park				■	■		County Development Authority	TBD	TBD

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Complete due diligence and complete a master plan for the DARC 57 site				■	■	■	County Development Authority	TBD	TBD
Attract industry to the Augusta Corporate Park	■	■	■	■	■	■	County Development Authority, City	Staff Time	County Develop Auth., Chamber, City
Implement downtown revitalization projects as outlined in the <i>Joint Master Plan for the Augusta, GA and North Augusta, SC Regional Urban Core</i>	■	■	■	■	■	■	City, DDA, AT, Private	N/A	City, DDA, AT, Private
Provide training to small businesses as part of the LWECE Economic Development Program	■						Antioch Ministries, Inc.	\$7,500	HUD CDBG
Implement enhancement projects on gateways into the city	■	■	■	■			Augusta Convention and Visitors Bureau	\$1.1 M	Private Sector, SPLOST Transportation Enhancement grant, City funds
Attract new missions / partnerships to Fort Gordon	■	■	■	■	■	■	Fort Gordon, Chamber, City, CSRA Alliance for Fort Gordon	N/A	City, Private Sector, Others
Implement plan for redevelopment of former Regency Mall site	■	■	■	■	■		City, Non-Profit	N/A	City, Non-Profit
Implement Augusta Regional Collaboration Program	■	■	■	■	■	■	City, Consultant, GRU and other stakeholders	N/A	City, Private Sector, Grants

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CULTURAL AND HISTORIC RESOURCES									
Design and construct a Performing Arts Center		■	■	■	■	■	City, Private Sector, Others	TBD	TBD
Augusta Canal – implement projects funded in part with SPLOST VI	■	■	■	■	■	■	Augusta Canal Authority	\$4.3 M	Canal Authority, SPLOST VI, grants
Create Public Art Master Plan	■						Greater Augusta Arts Council, City	N/A	Staff Time
Inventory Public Art in the City and Create a Brochure of the Same	■						Greater Augusta Arts Council	\$2,500	Grant Funds, In-Kind Donation
Evaluate the condition of existing public art and		■					Greater Augusta Arts Council, Conservator	\$15,000 – \$18,000	City, Owners of the Art
Create Two Murals on the 15 th Street Corridor	■						Greater Augusta Arts Council, Local Artists	\$20,000	GAAC & DOT
Create a Computer App mapping the location of public art	■						Greater Augusta Arts Council, City	N/A	Staff Time
Install Works of Art at Gateways Designated by the Augusta Convention and Visitors Bureau	■	■	■	■			Greater Augusta Arts Council, ACVB	\$3,000 - \$20,000 per work of art	Private Sector, SPLOST, City Funds, Grants
Evaluate the feasibility of using conservation districts as an alternative to historic district designation in some neighborhoods		■	■				Historic Preservation Commission, Historic Augusta, Inc.	Staff Time	HPC, Historic Augusta, Inc.

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GREENSPACE AND NATURAL RESOURCES									
Develop 1-3 Compressed Natural Gas (CNG) fueling stations throughout the city	■	■	■	■			Augusta Environmental Services Department	\$6.0 M - \$8.0 M	Enterprise Fund
Convert or replace fossil fuel vehicles with alternative fuel vehicles	■	■	■	■	■	■	Augusta Environmental Services Department	NA	Revenue from sale of CNG fuel
Provide economic incentives to increase household waste recycling	■	■	■	■	■	■	Augusta Environmental Services Department	\$1.8 M	Department budget
Participate in the Georgia Greenspace Program	■	■	■	■	■	■	Central Savannah River Land Trust, APDD, City	City contracts yearly with CSRLT	State, City, Private Sector
Butler Creek Privet Removal Program	■	■	■	■	■	■	Central Savannah River Land Trust, City	\$150,000±	U.S. Fish and Wildlife Service
Continue to enforce the applicable requirements of the Part V Environmental Ordinances	■	■	■	■	■	■	City, APDD	Staff Time	City

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Continue the permitting and enforcement provisions of the Soil Erosion and Sediment Control Ordinance	■	■	■	■	■		City	Staff Time	City
Continue the permitting and enforcement provisions of the Flood Damage Prevention Ordinance	■	■	■	■	■		Augusta Engineering, Planning Commission	Staff Time	City
Continue community outreach related to water quality and quantity	■	■	■	■	■		AUD, Augusta Watershed Roundtable	Staff Time	State, City, Private Sector, Non-profits
Implement emission reduction strategies to demonstrate compliance with federal air quality standards	■	■	■	■	■		GA EPD, City, Various Stakeholders	Staff Time	State, City, Private Sector
Support implementation of the Phinizy Swamp Park Master Plan (buildings, education, research, land management)	■	■	■	■	■		Southeastern Natural Sciences Academy, Private, City, School Systems	N/A	City, Grants, Private donations
COMMUNITY FACILITIES AND SERVICES									
Complete water & sewer projects funded by bonds	■	■	■	■	■	■	AUD	N/A	City, Bondholders

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Complete Renovations to Augusta Municipal Building	■	■	■				City	\$29.6 M	Bond Proceeds, Sales Tax Funds
Upgrade existing parks included on SPLOST Phase V project list	■	■	■	■	■	■	Recreation, Parks and Facilities Department	\$5.0 M	SPLOST Phase V
Center of Hope Revitalization Project	■						The Salvation Army of Greater Augusta	\$28,000	HUD CDBG
Renovation of Respite Care Center for the Homeless	■						Coordinated Health Services, Inc.	\$75,000	HUD CDBG
Construct Splash Pad at May Park	■	■					Recreation, Parks and Facilities Department	\$200,000	SPLOST, HUD CDBG
Continue to implement the Augusta Wayfinding Signage Program	■	■					CVB and Partners	\$140,000 (Phase 1A)	City, Grant
Complete public school construction, renovation and expansion projects as listed in the RCBOE Phase IV Master Plan	■	■	■	■	■	■	RCBOE	\$146.2 M	E-SPLOST, Phase IV
TRANSPORTATION									
Augusta Public Transit - design and construct a new maintenance garage and administrative offices	■	■					City	\$8.0 M	City, FTA

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Wrightsboro Road – widen from Jimmie Dyess Pkwy. to I-520 ramps	■	■	■				GDOT, Augusta Engineering	\$18.6 M	FHWA, GDOT, TSPLOST Band 1
I-520 / Bobby Jones Expressway – widen from Gordon Hwy. to Deans Bridge Rd. and reconstruct interchanges	■	■					FHWA, GDOT	\$29.8 M	FHWA, GDOT
Windsor Spring Road Phase IV – Complete ROW acquisition and widen for from Willis Foreman Rd. to Tobacco Rd. (includes bridge @ Spirit Creek	■	■	■	■			GDOT, Augusta Engineering	Road ROW \$9,970,630 Road CST \$22,954,457	FHWA, GDOT, SPLOST Phases III & IV, TSPLOST Band 1
Windsor Spring Road Phase V – Complete ROW acquisition and widen from Willis Foreman Rd. to SR 88 in Hephzibah (includes bridge @ NS Railroad	■	■	■	■			GDOT, Augusta Engineering	Road ROW \$6,990,000 Road CST \$12,827,273	FHWA, GDOT, SPLOST Phases III & IV
Highland Avenue Resurfacing from Wrightsboro Road to Wheeler Road	■	■	■				Augusta Engineering	\$288,178	TSPLOST Band 1
Walton Way Ext. Resurfacing from Robert C. Daniel to Walton Way	■	■	■				Augusta Engineering	\$415,038	TSPLOST Band 1

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Jackson Road Resurfacing from Walton Way to Wrightsboro Road	■	■	■				Augusta Engineering	\$394,946	TSPLOST Band 1
Marks Church Road Widen from Wrightsboro Road to Wheeler Road	■	■	■				Augusta Engineering	\$8,329,835	TSPLOST Band 1
Druid Park Improvements - Walton Way to Wrightsboro Road	■	■	■				GDOT, Augusta Engineering	\$3,727,446	TSPLOST Band 1
Broad Street over Hawks Gully - Bridge Repair and Restoration	■	■	■				Augusta Engineering	\$803,587	TSPLOST Band 1
Broad Street over the Augusta Canal - Bridge Repair & Restoration	■	■	■				Augusta Engineering	\$1,487,581	TSPLOST Band 1
15th Street over Augusta Canal - Bridge Repair and Restoration	■	■	■				Augusta Engineering	\$1,679,172	TSPLOST Band 1
Gordon Hwy. @ Deans Bridge Road Intersection Improvements	■	■	■				Augusta Engineering	\$1,130,187	TSPLOST Band 1
Milledgeville Road Bridge Maintenance at Rocky Creek	■	■	■				Augusta Engineering	\$102,203	TSPLOST Band 1
7th Street Bridge over Augusta Canal - Bridge	■	■	■				Augusta Engineering	\$843,333	TSPLOST Band 1

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Replacement									
Riverwatch Pkwy. Corridor Improvements from I-20 to River Shoals	■	■	■				Augusta Engineering	\$2,672,981	TSPLOST Band 1
11th Street over the Augusta Canal - Bridge Repair and Restoration	■	■	■				Augusta Engineering	\$652,771	TSPLOST Band 1
Calhoun Expressway Repair and Reconstruction	■	■	■				Augusta Engineering	\$9,026,073	TSPLOST Band 1
Riverwatch Parkway Resurfacing - 15th Street to County Line	■	■	■				Augusta Engineering	\$10,714,803	TSPLOST Band 1
Riverwatch Parkway and Fury's Ferry Road Intersection Improvements	■	■	■				Augusta Engineering	\$547,547	TSPLOST Band 1
Riverwatch Parkway and Stevens Creek Road Intersection Improvements	■	■	■				Augusta Engineering	\$457,104	TSPLOST Band 1
Signal Modification, Phase III – Bransford to Milledge Rd.	■	■	■				Augusta Engineering	\$5,574,118	TSPLOST Band 1
Signal Modification, Phase III – Druid Park to heard Ave.	■	■	■				Augusta Engineering	\$2,467,309	TSPLOST Band 1

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Bath Edie Road and Highway 88 Intersection Improvements	■	■	■				Augusta Engineering	\$505,883	TSPLOST Band 1
Old Waynesboro Road over Spirit Creek -Bridge Replacement	■	■	■				Augusta Engineering	\$3,825,554	TSPLOST Band 1
Brothersville Road and Highway 88 Intersection Improvements	■	■	■				Augusta Engineering	\$505,883	TSPLOST Band 1
Augusta Public Transit Operations and Maintenance	■	■	■	■	■	■	City, Augusta Public Transit	\$750,000 per year (approx.)	TSPLOST
Daniel Field Airport – Install New Hangar Doors for both the Bulk and Maintenance Hangars	■	■					City, General Aviation Commission	\$1,061,208	TSPLOST Band 1
Augusta Regional Airport - Rehabilitate Air Carrier and General Aviation Aprons	■	■					City, Augusta Aviation Commission	\$8,914,572	TSPLOST Band 1
Implementation of Intelligent Transportation System	■	■	■				Augusta Engineering	\$5,546,425	TSPLOST Band 1
Pleasant Home Road (Riverwatch Parkway to Walton Way Extension)				■	■	■	Augusta Engineering	\$291,288	TSPLOST Band 2

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Berckmans Road over Rae's Creek - Bridge Replacement				■	■	■	Augusta Engineering	\$4,519,998	TSPLOST Band 2
Berckmans Road Realignment and Widening from Wheeler Road to Washington Road				■	■	■	Augusta Engineering	\$20,357,207	TSPLOST Band 2
5th Street Bridge - Bridge Repair and Restoration				■	■	■	Augusta Engineering	\$11,153,324	TSPLOST Band 2
State Route 4 / 15th Street Pedestrian Improvements – Calhoun Expwy. to Central Avenue				■	■	■	Augusta Engineering	\$6,147,017	TSPLOST Band 2
State Route 4 / 15 th St. - widen from Government St. to Milledgeville Rd. - acquire right-of-way and start construction		■	■	■	■	■	GDOT	Road ROW \$16,685,123 Road CST \$8,226,173	FHWA, GDOT, TSPLOST Band 2
James Brown Blvd. Reconstruction – Reynolds St. to Wrightsboro Rd.				■	■	■	Augusta Engineering	\$6,975,428	TSPLOST Band 2
James Brown Blvd. Streetscape Enhancement Project – Reynolds St. to Adams St.	■	■	■				GDOT, City, DDA	\$812,500	FHWA, City

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Marvin Griffin Rd. – widen from 2 to 4 lanes from Mike Padgett Hwy. to Doug Barnard Pkwy.	■	■	■	■			Augusta Engineering	\$6.0 M ±	SPLOST Phases II & III
Improvements to SR 104 / Riverwatch Parkway Median Barrier – Jones Street to I-20				■	■	■	Augusta Engineering	\$17,246,472	TSPLOST Band 2, GDOT
Riverwatch Parkway Adaptive Signal Project				■	■	■	Augusta Engineering	\$723,836	TSPLOST Band 2

KEY TO ABBREVIATIONS:

- TBD – To Be Determined
- SPLOST – Special Purpose Local Option Sales Tax
- TSPLOST – Transportation Special Purpose Local Option Sales Tax

ORGANIZATIONS:

- DNR – Georgia Department of Natural Resources
- FHWA – Federal Highway Administration
- FTA – Federal Transit Administration
- HUD – U. S. Department of Housing and Urban Development
- GDOT – Georgia Department of Transportation
- GA EPD – Georgia Environmental Protection Division
- GRU – Georgia Regents University (formed by consolidation of Georgia Health Sciences University and Augusta State University)
- City – City of Augusta
- AT – Augusta Tomorrow
- RCBOE – Richmond County Board of Education

- AHA – Augusta Housing Authority
- APDD – Augusta Planning and Development Department
- Augusta Engineering – Augusta Engineering Department
- AUD – Augusta Utilities Department
- HCD – Augusta Housing & Community Development Department
- LBA – Augusta, Georgia Land Bank Authority
- CVB – Augusta Convention & Visitors Bureau
- Chamber – Augusta Metro Chamber of Commerce
- GAP – Greater Augusta Progress
- ARTS – Augusta Regional Transportation Study
- GMCA – Georgia Medical Center Authority

Note: Some project start and / or completion dates were unknown at the time the Short Term Work Program was developed, and thus represent the best estimate of these dates